Wartime IG

The IG's Role in Unified Land Operations

References:

- **AR 20-1, Chapter 8, Role of Inspectors General in Full Spectrum Operations**
- **ADP 3-0, Unified Land Operations**
- **ATTP 5.0-1, Commander and Staff Officer Guide**
- **Inspector General Reference Guide, Part 3, Inspector General Wartime Role**
- **Combined Arms Center, Doctrine Update 1-12, 16 December 2011**

Enabling Learning Objectives (ELO)

Wartime IG

1. **Describe the IG's role and functions during decisive action.**
2. **Describe the techniques an IG can use to ensure that all Soldiers have access to IG support during decisive actions.**
3. **Describe how IGs respond to suspected Law of War violations.**

Doctrine Update 1-12

Wartime IG

Old	*New*
1) Full Spectrum Operations (FSO) (term)	1) Decisive Action (term)
2) FSO (concept)	2) Unified Land Operations (concept)
3) Spectrum of Conflict / Operations Themes	3) Range of Military Operations
4) Battlespace	4) Operational Environment
5) Civil Support	5) Defense Support of Civil Authorities
6) Command and Control	6) Mission Command

Wartime IG

IG Role in Unified Land Operations

- **During operations, IGs perform the same four functions as they do in Garrison:**
  - **Assist, Inspect, Investigate, and Teach and Train.**
- **IGs have the same role of extending the eyes, ears, voice, and conscience of the commander.**
- **The task and standards don't change-- just the conditions!**

AR 20-1, paragraph 8-1

Deploying IGs

Focus on high-payoff issues that impact the unit's ability to:

- **Mobilize rapidly**
- **Deploy**
- **Conduct operation**
- **Sustain operations**
- **Redeploy**
- **Conduct reconstitution and prepare for the next mission**

Non-deploying Supporting IGs

Be prepared to provide IG support to:

- **Residual units that did not deploy**
- **Garrison activities**
- **loyed Soldiers**

Provide reach-back assistance to deployed IGs

State and USAR IG

Wartime IG

- **Be prepared to (BPT):**
  - **Assist with the deployment of National Guard units**
  - **Assist non-deploying units**
- **Expect increased activity from family members**
- **Civil Support Operations (Homeland Security)**

When does AR 608-99 apply to the Reserve Components?

The Operations Plan / Order

OPLAN / OPORD

Staff Estimates

- **IGs must be involved from receipt of the mission to production of the Operations Order (OPORD).**

- **Include anticipated IG actions during each phase of the operation.**

Wartime IG

The IG Annex

Template in The IG Reference Guide, Appendix B

- **There is a doctrinal IG annex for the OPLAN or OPORD in the September 2011 edition of ATTP FM 5-0.1, The Commander and Staff Officer's Guide**
  - **The IG's plan is Annex U, Inspector General**
    - **Annex A Task Organization**
    - **Annex B Intelligence**
    - **Annex C Operations**
    - **Annex D Fires**
    - **Annex E Protection**
    - **Annex F Sustainment**
    - ***Annex U Inspector General***

Wartime IG

Planning IG Coverage and Support to Soldiers

- **Determine the method of IG coverage in the theater of operations where units may be widely dispersed.**
  - **Recommend the Army Command / ASCC (or senior ARFOR) commander appoint Acting IGs to cover remote locations.**
  - **Provide IG Assistance on an area basis. IG must understand the Operational Framework.**
- **Indicate the method of IG coverage in the OPLAN / OPORD.**
- **Establish a schedule to visit all unit locations.**

AR 20-1, paragraphs 2-2 and 8-2

What Are Acting IGs?

Wartime IG

- **Commissioned officers, DA civilians, and Senior NCOs (NCOs require TIG approval)**
- **Appointed by the Army Command / ASCC (Senior ARFOR) commander as an additional duty**
- **Trained by a detailed IG**
- **Can only provide assistance**
- **Must forward all IG records to the detailed IG**
- **Takes an IG oath**

Planning Considerations

- **Establish contact with your gaining higher headquarters' IG, other IGs in sector, and the IG you are replacing**
  - **What can they tell you about the conditions, techniques, and procedures peculiar to the area of operations?**
- **Task organize for attachments and detachments**
- **Your priorities are based on the commander's intent**
- **Plan how you will manage cases and workload in split-based operations**
- **Develop, coordinate, and rehearse your concept of support – troop-leading procedures apply to IG operations**

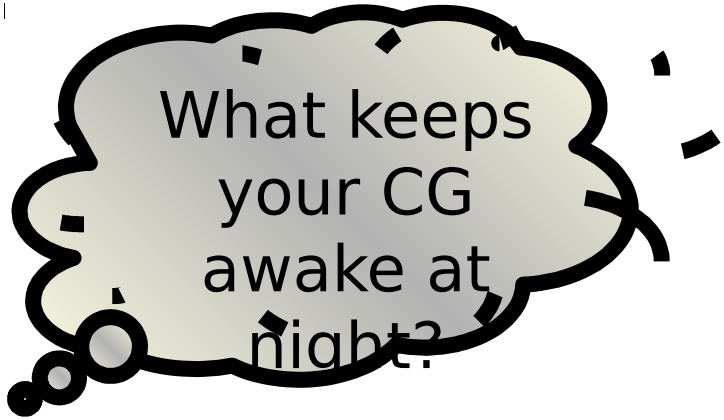
Planning Considerations (cont'd)

- **Items to consider (continued):**
  - **Mission, Enemy, Terrain, Troops, Time, and Civil Considerations (METT-TC)**
  - **Connectivity issues that may hinder use of IGNET**
  - **Use of alternate IG command codes or derivative UICs to track deployed and home-station cases separately (plan how you will manage cases upon redeployment)**
  - **Designation of alternate Directing Authority and Command IG for either the deployed or rear detachment if necessary (may require an exception to policy)**

The Impact of Decisive Action

Wartime IG

IG Functions: Inspections



- **Focus inspections on the CG's highest priorities.**
- **Recommend high-payoff issues to CG.**
  - **Tech Channels and indicators**
- **Identify issues for resolution.**
- **Inspections are the most direct way an IG can influence a unit's**

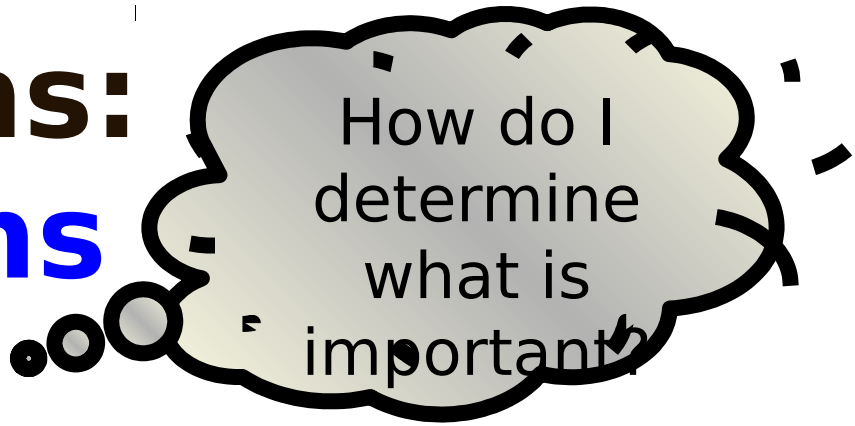
Inspections

Focus on high-payoff issues that impact the unit's ability to:

- **Mobilize rapidly (1, 8**
- **Deploy (2, 7)**
- **Conduct operations**
- **Sustain operations (**
- **Redeploy (5)**
- **Conduct reconstitution and prepare for the next mission (6)**

IG Functions: Inspections

Wartime IG



- **Understand the mission and commander's intent (you are a Staff Officer!)**
- **What are the key functions or potential points of friction based on METT-TC?**
- **Commanders need timely information!**
  - **Compressed inspections process?**
- **OPSEC and IG Inspections reports: may indicate a unit's weakness**

IG Functions: Assistance

Wartime IG

- **Both deployed and supporting IGs can expect increases in requests for information and assistance**
- **Assistance cases account for the majority of the deployed IG's workload**
- **Use IG technical channels; stay flexible**
- **Once operations cease, expect and plan for an increase in IGARs**

Wartime IG

IG Functions: Investigations

- **Difficulties while deployed:**
  - **Operational requirements may limit your access to the commander**
  - **Time and distance factors**
  - **Greater reliance upon tech-channel support**
- **Records-release policies for IG records such as ROIs do not change during military operations.**
- **Potential for allegations of Law of War violations.**

Reporting Law of War Violations

ELO 3

Wartime IG

- **DoD Directive 2311.01E describes reporting requirements for Law of War (LOW) reportable incidents.**
- **Reportable Incidents: *Any possible, suspected, or alleged violation of the Law of War.***
- **DoD Directive 2311.01E directs that all military or civilian personnel shall report reportable incidents through their chains of command or through other channels such as the military police, a judge advocate, or an Inspector General.**

AR 20-1, paragraph 8-6

Reporting Law of War Violations (cont'd)

ELO 3

If the IG receives a report of a LOW violation –

1. **When necessary, consult with SJA for LOW interpretations.**
2. **Record the <u>readily available</u> facts surrounding the incident.**
3. **Inform the complainant of your intent to report the LOW violation while striving to protect his or her confidentiality.**
4. **Immediately report the LOW violation to the IG's commander as soon as possible.**
5. **Inform the next higher IG and TIG (through SAIG-AC) within 2 working days.**

AR 20-1, paragraph 8-6

Wartime IG

IG Functions:
Teach & Train

- **This function is a fundamental portion of all other IG activities.**

- **Teaching and training Soldiers on fundamental tasks is essential to mission success.**

- **IGs help bridge the knowledge gap with regard to standards and policies.**

- **Seek opportunities to Teach and Train:**
  - **Deployment and Reception Team Briefs**
  - **New Commander / CSM / 1SG Orientations**
  - **Bulletins and Unit Newsletters**

IG Functions:
Tips of the Trade

Wartime IG

- **Establish good working relationship with Division Surgeon, Division Psychiatrist, EO, SJA, and Chaplain**
- **Visit unit areas and facilities:**
  - **Living conditions**
  - **Dining facilities and quality of food**
  - **Unit discipline**
  - **Administration**
- **Ask, “How well do I know the other IGs in Theater?”**
- **Never miss an opportunity to talk to Soldiers**
- **Pay attention to indicators; if something does not seem right, follow up**

The IG's Role in Decisive Action

ELO 1

- **The IG system remains constant in war and peace.**
- **Peacetime role = wartime role**
- **Dictated by the command's mission and the phase of the operation**

AR 20-1, Chapter 8

Review

- **IG functions and the IG role are the same in operations as in garrison. True or False?**
- **During decisive actions, what technique can the IG consider to ensure Soldiers in widely dispersed units have access to IG support?**
- **Describe how the IG responds to suspected Law of War (LOW) violations.**

Questions?

Wartime IG

Lessons Learned
Top 10 RFIs

Wartime IG

- **Top 10 RFIs**
  - **What is unit's projected footprint?**
  - **What is unit's Task Organization?**
  - **Will higher conduct / expect inspections?**
  - **What is mission essential IG equipment for deployment and MSE? (Tech channels)**
  - **What most effective IG Task Organization? (Tech channels)**
  - **How is the rear IG best utilized / organized to support forward requirements?**
  - **What are trends from other deployments? (Tech channels)**
  - **Is IGNET available? (Tech channels)**

Lessons Learned
Training

Wartime IG

- **Training is part of Pre-Deployment Plan**
  - **IG Training**
    - **Deploying IGs, to include Acting IGs**
    - **Nondeploying Supporting IGs**
  - **Teaching and Training: "Getting Ahead of Problems Before They Arise"**
    - **Leaders and AR 600-20**
    - **Attached Units**
    - **Standards- Army, gaining command, unit**

Lessons Learned
Equipment

Wartime IG

- **Vehicles with secure radio commo**
- **Tactical phones**
- **Secret and unclass laptops with printers (coordinate ahead for IGNET/IGARS)**
- **Scanner or digital sender**
- **Basic load of office supplies (paper, toner, blank CDs)**
- **CDs loaded with unit policies, regs and FMs, IG Guides, and SOPs**

Lessons Learned

Wartime IG

- **Planning sets the stage for success**
- **Stay proficient in IG skills**
  - **1559s must be able to stand alone**
  - **IG records are still IG records / IGNET is slow.**
  - **The environment makes it difficult to maintain confidentiality.**
- **Investigations increase due to "fishbowl"**
- **Inspections are slowed by**

Lessons Learned

Wartime IG

- **Remain "tuned-in" to command priorities.**
- **Conduct cross / refresher training so A&I and Inspections personnel are multifunctional.**
- **Anticipate and drill new challenges.**
  - **Contractors on the battlefield?**
  - **IGARs from indigenous civilians?**
  - **Use of translators in IG inspections or investigative work?**
- **Establish your IG Tech Channels early.**
- **Develop POCs to ask NG / Reserve questions**

Lessons Learned

- **Maintain a “reach-back capability” with your home station.**
- **Read / save all OPORDS / FRAGOs. They may become standards for later use.**
- **Stay on top of task organization changes.**
- **Address an in-theater OIP policy with your commander.**